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The State of New Hampshire Department of Environmental Services



Thomas S. Burack
Commissioner

Distributed Electronically

December 18, 2008

Ms. Jean Holbrook United States Environmental Protection Agency - New England One Congress Street, Suite 1100 (SPP) Boston, Massachusetts 02114-2023

Re: NH State Innovation Grant Quarterly Status Report

Dear Ms. Holbrook:

Enclosed is the ninth quarterly progress report for the NH State Innovation Grant (EPA Grant EI97146401), "Encouraging Superior Environmental Performance Through Management Systems, Recognition, and Rewards." This is a revised report for activities for the reporting period of July 1, 2008 to September 30, 2008.

If you have any questions, please feel free to call me at 603-271-2941 or e-mail me at Robert.Minicucci@des.nh.gov. We look forward to successfully completing this project with your continued guidance. Thank you.

Sincerely,

Robert P. Minicucci II, PE

Special Projects Manager

That PMIT

Planning, Prevention & Assistance Unit

Attachments

CC via email: Gerald Philbin, Sherri Walker, Ted Cochin, Kathy Madonia, all of USEPA, OPEI/NCEI



FFY 2006-07 STATE INNOVATION GRANT PROGRESS REPORT

"ENCOURAGING SUPERIOR ENVIRONMENTAL PERFORMANCE THROUGH MANAGEMENT SYSTEMS, RECOGNITION, AND REWARDS"

EPA Grant: EI97146401

Submitted December 2008

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FFY 2006-07 STATE INNOVATION GRANT PROGRESS REPORT For the Period: (7/1/08 – 9/30/08)

December 2008

INTRODUCTION

This quarterly progress report (for the time period 7/1/08 – 9/30/08), authored by the New Hampshire Department of Environmental Services (DES), fulfills grant requirements for the State Innovation Grant (SIG) issued in April 2006, and formally accepted by the State of New Hampshire on June 21, 2006. As required, this report presents a summary of activities and accomplishments, effectiveness, problems encountered, and progress expected over the next quarter. The format of the report is as stated in the *Programmatic Conditions* attached to the April 21, 2006 Grant Award document.

Section #1 - Summary of Activities

During the reporting period, DES continued the work described in the project workplan dated January 31, 2006. This focused on processing entrants to the NH *Aspiring Leaders* program, and on start-up of the next higher tier, *Green Leaders*, designed to be equivalent to Performance Track membership.

Section #2 – Accomplishments/Problems

During the reporting period, DES processed six additional applicants to the *Aspiring Leaders* program, which is the 'on-ramp' tier in DES's proposed performance—based recognition program set. By the end of the reporting period, fifteen members had been admitted and several more were in process.

The application process for the Performance Track-analog tier, *Green Leaders*, was almost completed during the reporting period. Discussions with regulatory programs with DES were held, and conceptual agreement was reached on parameters for allowing entry. Fruitful discussions were held with Performance Track's contractor (and EPA) as to how a cooperative application process would work. A recruitment letter to members of Performance Track and other organizations known to be registered to ISO 24001 was being prepared.

The Stakeholder Steering Committee met on August 25, and is expected to meet quarterly at least for the near term. Also, discussions were held with Franklin Pierce and Daniel Webster colleges about bringing sustainability concepts into their MBA curriculums.

DES's overall website has been re-designed and migrated to a new server. This necessitated a certain amount of work to reformat two DES web-areas: www.des.nh.gov/eli. As this report is written, some clean-up chores are pending, but the program's material on the web has been migrated effectively. For unavoidable technical reasons, the simple web address previously used could not be used on the new website. The new web address for this program is: http://des.nh.gov/organization/commissioner/p2au/pis/elip/index.htm.

The currently-envisioned project schedule is presented below.

Section #3 – Schedules

To reflect the current situation an how the project has evolved due to stakeholder and DES senior leadership, input, and the simple passage of time, the table of project tasks and schedules has been modified, and is presented below. DES still does not expect to request an extension of the grant time period. As an aid, a column has been added to the table to indicate the general level of effort DES anticipates a given task requires within the context of the overall project.

Schedule of Major Project Tasks, revised February 2008

	Task Name	Task Description	Start Date	End Date	Relative Effort
0	QAPP	Complete project planning by submission (and approval) of QAPP.	July 1, 2006	Completed	N/A
1	Policy	Update and publicize NHDES' policy on encouraging systematic environmental management.	Aug. 1, 2006	Dropped. Draft has been presented, DES management does not desire revision.	Low
2	Website	Establish enhanced NHDES website resources for EMS-related information.	Oct. 1, 2006	Original version completed Nov. 1, 2006, revised version completed mid- December, 2007 Completed - Future updates as needed.	Medium
3.1	Stakeholder Group established	Establish and maintain an Advisory/ Stakeholder group. Re-establishes previous group that was active in 1997–2000.	April 30, 2007	Completed	N/A
3.2	Stakeholder Group maintained	Maintain Advisory/ Stakeholder group. May morph into a NH Sustainable Business Roundtable. Meetings anticipated to be quarterly or tri- annual through grant period.	April 30, 2007	Ongoing throughout grant period.	High
4.1	Strategy & procurement for EMS Training	With advisory group, establish strategy and procure contractor(s) for EMS training.	Strategy chosen by Jan. 1, 2008	Contractors procured by July 1, 2008	Low at present, there does not appear to be a demand for this training.
4.2	Deliver EMS Training	Offer training in EMS implementation, separately for public and private sectors.	First training delivered by Jan. 30, 2008	First training delivered 4/7/08, postponed due to weather from 1/16/08. Any training seminars offered completed by July 1, 2009	Low at present, 2009
5	Increase Env. Content of NH College/Univ. Mgmt. School Curricula	Meet with NH colleges and universities, with an aim of achieving curriculum changes.	Initial meetings by October 1, 2007	Check for curriculum changes by April 1, 2009	Low
6.1	SME Management	With advisory group, develop strategy to improve management skills in the SME sector.	Strategy established by September 1, 2007	Completed, action to be taken through existing NHSBDC training curriculum.	Medium

Schedule of Major Project Tasks, revised February 2008

	Task Name	Task Description	Start Date	End Date	Relative Effort
6.2	SME Management	Take actions, per strategy established in 5.1, to improve management skills in the SME sector.	December 1, 2007.	Anticipated to be end of grant period. Fund transfer to NHSBDC approved 5/21/08	Medium
7.1	Mentoring strategy	With advisory group, establish strategy to encourage larger organizations to mentor smaller ones. May include "greening the supply chain" projects, but not necessarily limited to this area.	Strategy in place by July 1, 2008	See 7.2, below and note in Sec. 2 of this report.	Low
7.2	Mentoring activities	Implement mentoring strategy established in 7.1	Sept. 1, 2008	Ongoing throughout grant period	Low
8.1	NH Environmental Leadership (ELI) program Design	With advisory group input/feedback, design a multitiered Reward and Recognition Program, one tier of which would be equivalent to the existing PTrack. Design to include entry & exit criteria.	Start Oct. 1, 2006	First tier rolled out Dec. 19, 2007. Completed by September 30, 2008 for second (equiv. to Ptrack.) "Green Leaders" tier.	High
8.2	ELI Support	 a) Obtain final NHDES management approval to implement NH Sagamore. b) Write initial program "manual" c) Propose legislation 	a) Nov. 1, 2007 b) Sept. 1, 2007 c) Jan. 1, 2008	a) Sept. 2007, personal communication b) ongoing, some materials for Aspiring Leaders and Green Leaders posted at des.nh.gov c) now N/A	High
83	ELI implementation	 a) Publicize program b) Recruit members c) Admit members d) Obtain members' performance reports on environmental performance in regulated and un- regulated areas. 	a) April 2007 b) April 1, 2008 c) October 1, 2008 d) May 1, 2009	No end date anticipated. Grant will expire while program goes on.	High
9	Project Reports	Quarterly and final Project Reports.	Sept. 30, 2006	Sept. 30, 2009	Medium

Section #4 – Funds

Cumulative grant expenditures (from the project start date of July 1, 2006 to the end of this reporting period) are reported by DES's accounting system as \$139,694.87.

Section #5 – Estimates

No change in the grant period or budget is anticipated. We will continue to re-assess the issue of grant period in each quarterly report.

Section #6 – Attachments

N/A

Section #7 – Quality Assurance

DES worked with *Aspiring Leaders* applicants to choose projects they will undertake and appropriate metrics for each, including normalization as appropriate. Part of this work involved assuring that projects chosen would result in measurable environmental benefit and that they would be easily measurable by the applicant, as outlined in the approved Quality Assurance Project Plan. The first performance reports are anticipated in May 2009.